

**EXECUTIVE SECRETARIAT****Routing Slip**

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI		✓		
2	DDCI		✓		
3	EXDIR		✓		
4	D/ICS		✓		
5	DDI				
6	DDA				
7	DDO				
8	DDS&T				
9	Chm/NIC				
10	GC				
11	IG				
12	Compt				
13	D/EEO				
14	D/Pers				
15	D/OEA				
16	C/PAD/OEA				
17	SA/IA				
18	AO/DCI				
19	C/IPD/OIS				
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SUSPENSE \_\_\_\_\_  
Date \_\_\_\_\_

Remarks:

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3637 (10-81)



Executive Secretary  
8/12/85  
Date

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The Director of Central Intelligence

Washington, D.C. 20505

15 AUG 1983

LOGGED

*met*

11 August 1983

MEMORANDUM FOR: National Foreign Intelligence Program Managers

SUBJECT: FY 1985-89 National Foreign Intelligence Program

Attached are notes I made on the Off-Site Conference last week.

*William J. Casey*  
William J. Casey

Attachments:  
As stated

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FBIS OR NPIC FOR OPEN SOURCE LITERATURE - INFORMATION HANDLING COMMITTEE

One information source on which additional effort seems called for is open literature. This source is vital to help us catch up on Soviet science and technology and to rebuild our rundown data bases.

Step A is to form a small group to review present efforts of the Intelligence Community to tap open sources of information. This includes not only identifying and translating literature and tapping commercial and private libraries and data bases but also compiling a list of knowledgeable information sources that might be interviewed or otherwise sought out for special information. This undertaking probably requires a team

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The Information Handling Committee should refocus its concentration from the computer as a tool to the identification sources of information, mining those sources and identifying information products which are being packaged and made available today from a multiplicity of sources. Are we still in the forefront in the advancing art of information handling and methods of exploiting open literature? Are our contacts with industry and academia good enough today? How can we expand our translators and free lance researchers? One of the things brought out was the need for special talents and sources of research minded individuals, i.e. handicapped workers who have good minds but are more or less forced to be sedentary. Butell it said to have the best unclassified library index. Are we making enough use of available common data bases? Can we improve our overall performance by delegating matters of common concern so that various elements of the Community are specializing rather than having everybody try to work everything?

INTELLIGENCE TO FIELD COMMANDS

We need a broad look, particularly in the light of the looming budgetary pinch, at processing communications and dissemination capabilities and our ability to make national intelligence useful to field commanders. There are three ways of tapping intelligence in the field - in text, in pictures, in digital data. We seem to be headed the third route, oblivious to the enormous funding requirements and regardless of whether we can afford it or not. Perhaps we need to build a firm foundation by trying the cheapest way first. Certainly we need to synchronize the size of the pipe available for taking intelligence from the source to the field with the ability to collect and the essential needs of the commander. Mention was made of a letter from General Faurer to General Vessey on the relationship between intelligence and communications capabilities and a study on information needs of tactical commanders as mentioned by General Williams. Can we get copies? Also a Navy Tactical Intelligence effort was cited as something which should be looked at.

Some commanders say give me the raw data and I'll put it together. That enormously increases the common requirements and it is uncertain whether it would work in the field under pressure of the battle. One can visualize trying to do this with a computer in a van twenty miles down the road, scrambling to put it all together, then passing it to someone to run to a command post or wherever the stuff is needed on a Harley Davis motorcycle. There is need to define a minimum workable level which reasonably meets the need and is doable and fundable. General Williams suggested running an exercise on the basis of providing a limited quota of intelligence which is specified as all the intelligence we would be able to give.

This is a subject on which across the board decisions are likely to be required and an exercise may be the vehicle to make commanders aware of what is practical and attainable.

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